MELODY CRAFF

PHD, MBA, MD, MS, MA, FAHM

Vice President, Strategic Analytics and Education

melody.craff@milliman.com +1 425 319 3636



Current Responsibility

Melody Craff is a healthcare consultant in the Seattle office of Milliman and leads MedInsight Strategic Analytics and Education services. She joined the firm in 2019. She specializes in real-time analytics, clinical and operational analysis, research and education, strategy development, and business transformation for health care organizations.

Melody works with clients to help them evaluate strategic options and respond to new market opportunities. She is experienced in executive leadership for business and technological transformations, scaling innovations of products and services.

Professional Work Experience

With over 27 years in the healthcare industry, Melody has led healthcare organizations on a broad range of topics, including:

- Assessing, developing, and implementing organizational strategies in clinical leadership, research, supply chain, and pharmacy
- Designing and launching programs focused on reducing cost and improving outcomes and integration across the health system
- · Conducting real-time analytics
- · Leading education services in healthcare analytics
- Conducting and facilitating multi-stakeholder engagement in strategic planning, market analysis, and technical and operational problem-solving
- Developing and implementing business turnaround strategies to improve clinical, financial, and operational performance and growth of referrals and revenues.
- Evaluating, designing, and implementing improvements in administrative operations
- Developing and adopting a standardized electronic health record for health systems across multiple states
- Developing and implementing contracting strategies and addressing physician and clinician preferences and new technologies
- Developing and evaluating predictive models

Prior to joining Milliman, Melody held senior leadership positions in

large health system and group purchasing organizations, with responsibility for developing and implementing innovative strategies to improve quality, enhance business performance, and reduce cost.

Professional Designations

FAHM Fellow Academy of Healthcare Management, America's Health Insurance Plans (AHIP)

Education

- PhD, Molecular Biology, University of Cambridge, U.K.
- MD (MB BChir), Medicine and Surgery, University of Cambridge, U.K.
- MBA, University of Indiana (Beta Gamma Sigma)
- MS, Strategic Management, University of Indiana (Scholastic Award)
- MA, Pharmacology, University of Cambridge, U.K.



Presentations and Publications

- Craff, M, Gosnell, J, Sesti, C, Majors, S, and Norris, D. Making learning easier: Educational strategies and a learning culture offer competitive advantages in a dynamic marketplace. October 2023. https://us.milliman.com/en/insight/making-learning-easiereducational-strategies-dynamic-marketplace
- Ally, AJ, Bell, D, Craff, M, Garbe, J, Gruenhaupt, M, Hienen, P and Russo, EM. Payer strategies for GLP-1 medications for weight loss. August 2023. https://us.milliman.com/en/insight/payerstrategies-glp-1-medications-weight-loss
- Craff, M and Fox, W. How to create a data analytics center of excellence in healthcare - Building the framework for effective & agile decision-making. May 2022. https://us.milliman.com/en/insight/how-to-create-a-data-analytics-center-of-excellence-in-healthcare
- Craff, M. Covid-19-Related Impacts on Delayed or Canceled Care & Disparities in the Utilization Uptick. Alliance of Community Health Plans. May 2022.
- Mafi, JN, Craff, M, Vangala, S, Pu, T, Skinner D, Tabatabai-Yazdi, C, Nelson, A, Reid, R, Agniel, D, Tseng, CH, Sarkisian, C, Damberg, C and Kahn, K. Trends in US Ambulatory Care Patterns During the COVID-19 Pandemic, 2019-2021. JAMA. January 2022. https://doi.org/10.1001/jama.2021.24294
- Webb, C, Craff, M, Barth, M, Baeder, L, Skinner, D, and Pu, T.
 Health and Hurricanes Studying Disparate Health Impact of
 Extreme Climate Events, 2017-2020. Society of Actuaries
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 https://www.soa.org/resources/research-reports/2022/health-hurricanes-impact/
- Craff, M, Barrington, A, Pu, T, Hadfield, M and Skinner, D. Insights into cost patterns and actionable factors in newly diagnosed Type 2 diabetes. January 2022.
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- Webb, C and Craff, M. Health Effects of Hurricanes Disparate Outcomes and Extreme Events. Society of Actuaries (SOA) ImpACT Annual Conference. October 2021.
- Fiorentino, J, Drucke,r E, West, AD and Craff, M. Data is everywhere: Harnessing the Power of Analytics to Improve Equity. Medicaid Enterprise Systems Conference: MESC 2021. August 2021.
- Russo, E, Pu, T, Williams, DV, Craff, M and Cohen, JR. The
 mysterious case of the missing influenza season. June 2021.
 https://us.milliman.com/-/media/milliman/pdfs/2021-articles/6-2821-the-missing-influenza-season.ashx

- Edlund, P, Nelson, A, Craff, M and Tressel, Lewis M. Racial disparities in cardiovascular conditions. March 2021. https://us.milliman.com/-/media/milliman/pdfs/2021-articles/4-5-21-rdwg racial-disparities-in-cardiovascular-conditions.ashx
- Craff, M, Skinner, DN, Mirkin, DP, Hammerstrom, F and Fox, W. Frameworks and considerations for COVID-19 related analyses. April 2020. https://us.milliman.com/en/insight/frameworks-and-considerations-for-covid19-related-analyses
- Tuttle, K et al. Chronic Kidney Disease and major risk factors in patients from two large healthcare systems: The CURE-CKD Registry. 2019. https://doi.org/10.2139/ssrn.3411052 [acknowledgement]
- Craff, MN, Zeballos, JL, Johnson, TS, Ranka, MP, Howard, R, Motarjem, P, Randolph, MA, and Winograd, JM. Embryonic stem cell-derived motor neurons preserve muscle after peripheral nerve injury. Plastic & Reconstructive Surgery: 119(1), 235-245. 2007. https://doi.org/10.1097/01.prs.0000244863.71080.f0
- Craff, MN. Ph.D. Thesis, Pathogenesis of Fructose Toxicity.
 Cambridge University Library. 2002.
- Fuhrmann-Benzakein, E, Ma, MN, Rubbia-Brandt, L, Mentha, G, Ruefenacht, D, Sappino, A-P and Pepper, MS. (Ma MN). Elevated levels of angiogenic cytokines in the plasma of cancer patients. Int. J. Cancer: 85, 40-45. December 1999. https://doi.org/10.1002/(SICI)1097-0215(20000101)85:1<40::AID-IJC7>3.0.CO:2-L

Affiliations

Member of the Board of Trustees for the non-profit organization, Northwest Kidney Centers, 2024-2027.

